### DESIRED RESULTS

for Children and Families

### IN THIS SECTION

#### **RESOURCES (RES)**

#### 



# Desired Results Training & Technical Assistance Project

### Contacts



#### Melinda Brookshire

Project Director mbrooks@wested.org 805.465.4412

#### Tamarra Osborne

Project Manager tosborn@wested.org 510.302.4252

Maria Lazaro Project Assistant mlazaro@wested.org 1-800-770-6339

#### Matt Caetano

Project Assistant mcaetan@wested.org 1-800-770-6339

WestEd Desired Results Project 333 N. Lantana St. #277 Camarillo, CA 93010 Main 800.770.6339 Fax 805.465.4444 <u>desiredresults@wested.org</u>



#### Key Publications from the Early Learning & Care Division (ELCD)

<ul> <li>California's Early Learning Foundations are at the center of The California Early Learning &amp; Development System are two sets of learning foundations: 1) Infant-Toddler Learning and Development Foundations covering 4 domains of development; and 2) the California Preschool Learning Foundations (Volumes 1, 2, &amp; 3). The foundations describe the knowledge and skills that young children typically acquire when given support in high quality early care &amp; education programs. The preschool foundations identify 9 key domains of learning. Disponibles en Español.</li> <li>Foundations DVD Series includes 2 DVD sets: The Infant-Toddler Learning and Development Foundations Series (3 DVDs) and The Preschool Learning Foundations DVD Series (9 DVDs). This DVD set can be ordered from CDE Press by calling the toll-free number at 1-800-995-4099.</li> </ul>	Contractions Contr
<b>California's Curriculum Frameworks</b> are aligned with the foundations, the curriculum frameworks provide specific guidance to early childhood educators working in programs serving children birth to five years of age. The California Infant/Toddler Curriculum Framework (1 volume) and the California Preschool Curriculum Framework both give research- based strategies on teaching approaches, relationships, environments, and activities to early childhood educators that promote children's healthy development and learning so that young children are better prepared for success in school and in life. Disponibles en Español	Calibration Construction Calibration Cali
California Department of Education Streaming Video Subscription Serviceis anonline streaming video subscription service. Users may now access the companionvideos for California's educational resources on one simple platform. Currently, thisservice offers access to the following videos:• Infant/Toddler Learning and Development Foundations• Preschool Learning Foundations• Infant/Toddler Learning and Development Program Guidelines• Preschool Program Guidelines	Ideate is called a logarithmic of location transition of the location of the l
Alignment of the California Preschool Learning Foundations with Key Early Education Resources (2012) features descriptions of how California's preschool foundations are aligned with the California Infant-Toddler Learning & Development Foundations, California Content Standards, Common Core State Standards and Head Start Child Development & Early Learning Framework. Online format only. An abbreviated version can be found in the Preschool Learning Foundations, Volume 3 (Appendix B).	The Alexandree of the Alexandr
The Infant/Toddler Learning and Development Program Guidelines is aligned with the California Preschool Program Guidelines and emphasizes a family-focused approach. It describes research- based strategies on early care and education that help ensure the healthy development and learning for very young children ages birth to 3 years old. A companion DVD Set (2 DVDs) includes conversations with experts, teachers, family childcare providers, and families. It also features clips highlighting best practices in infant and toddler care settings. Disponibles en Español.	Englished States



#### Key Publications from the Early Learning & Care Division (ELCD)

The <u>California Preschool Program Guidelines (2015)</u> are designed for administrators, directors, supervisors, college faculty, and policy makers. This comprehensive publication includes effective approaches for creating high-quality preschool programs. Special chapters include "Support for Young Dual Language Learners" and "Using Technology and Interactive Media with Preschool-Age Children." Guía del Programa Preescolar de California is the Spanish translation of this document. Companion DVD Set (2 DVDs). Subtitulos disponibles en Español.	A de la casa de la cas
<u>Guidelines for Early Learning in Child Care Home Settings (2010)</u> was created to provide guidance to family child care providers so that they can offer high-quality early learning and development experiences to the young children in their care. Includes topics such as the roles and relationships involved in home-based child care; and how to create safe, inclusive care environments that foster healthy development and a love for learning.	
The <u>Preschool English Learners (PEL) Guide: The Preschool English Learners</u> - <u>Principles and Practices to Promote Language, Literacy, and Learning</u> provides guidance and strategies for teachers to promote high-quality language, literacy, & learning experiences for young English learners. Disponibles en Español. disponibles en Español.	Descend Englisher and the second seco
World Full of Language: Supporting Preschool English Learners (DVD) & booklet set is the companion DVD for Preschool English Learners (PEL) Guide: It covers how young children acquire English as a second language. Research- based strategies are featured to guide teachers on how to support English learners. This DVD is closed-captioned. Disponibles en Español.	A characteristic
Desired Results Developmental Profile© (DRDP©) 2015 is an observation-based assessment instrument used to assess children's developmental progress. The DRDP was developed for the following four age groups: 1) Infant Toddler (I/T) - Birth to 36 months; 2) Preschool (PS) – 3-5 years 3) Kindergarten entry; 4) School Age (SA); Kindergarten through twelve years; School Readiness (SR); Transitional Kindergarten (TK); and Kindergarten (K). Disponibles en Español.	Desired Results Developmental Polic           Preschool         Dispersion           Desired Results Developmental Police         Despension           Despension         Despension           Despension         Despension           Despension         Despension
Watching My Child Grow is an introduction for families to the Desired Results system and is dubbed in English, Spanish, and Mandarin. Disponibles en Español.	Without State
Inclusion Works! Creating Child Care Programs That Promote Belonging for Children with Special Needs (2009) is a handbook for early care and education programs caring for children birth through 5 years old. This publication provides guidance and resources on specific ways to fully include young children who have disabilities or other special needs into regular preschool programs. This publication includes family-friendly approaches, strategies on environmental adaptations, and how to access inclusion resources.	



#### Key Publications from the Early Learning & Care Division (ELCD)

California Early Childhood Educator Competencies (2011) describes the knowledge, skills and dispositions that early childhood educators need in order to provide high quality care and education to young children birth through 5 years old. It contains twelve competency areas. Print copy is a binder-ready product. A companion video clip series (13 video clips) is available on the <u>CDE website</u> .	Colfornia Easly Childhood Education Competitionies
PITC Resources through WestEd: The <u>Program for Infant/Toddler Care (PITC)</u> is a high-quality training system providing professional learning materials based on sound theoretical principles and research. Developed for trainers, program administrators, and teachers of infants and toddlers, these materials spell out a responsive, relationship-based approach to early care in which teachers learn to understand children's cues, interests, and skills and use them as the basis for an integrated curriculum that includes cognitive, communication- language, perceptual-motor, and social-emotional development. The importance of forming a close, caring relationship with each child and family is emphasized throughout all PITC materials.	Requires Cating
The <u>Transitional Kindergarten Implementation Guide (2013)</u> describes the essential components for school district administrators and teachers to consider as they develop comprehensive TK programs. The first chapter of the guide focuses on considerations for the structure and design of TK programs. Chapters 2– 8 provide indepth discussion of effective instructional and curricular approaches, including the importance of family and community partnerships and other systems of support for transitional kindergarten.	
California's Best Practices for Young Dual Language Learners Research Overview Papers spans the disciplines of neuroscience, cognitive science, developmental psychology, assessment, educational research, family engagement, and the inclusion of children with special needs. These research summaries provide guidance to early childhood educators on how to best support the learning and development of young dual language learners in high quality preschool programs	Catifornia: Boal Printine for Trans Volu Lakease LEARES Branish binnin Pain
Best Practices for Planning Curriculum for Young Children Series (online only): Family Partnerships & Culture emphasizes the importance of being responsive to the cultures of the families as we develop meaningful partnerships with family members. Providing high quality care demands that we explore ways to connect with the families we serve. The result is high-quality learning experiences that contribute to children's well-being and successful development.	FABLY PARTIES HIPS 
The Integrated Nature of Learning explores how children learn across multiple domains simultaneously. This publication illuminates best practice approaches to teaching with the integrated nature of learning in mind.	

Call toll-free: 1-800-995-4099 (ask for Spanish publication) E-mail: <u>sales@cde.ca.gov</u> CDE Educational Resources catalog: <u>http://www.cde.ca.gov/re/pn/rc/</u> CDE/EESD Publication Resources: <u>http://www.cde.ca.gov/sp/cd/re/cddpublications.asp</u> Questions? Contact Laura Bridges Nieuwenhuyse at 916-323-1340 or <u>lbridges-</u> <u>newhouse@cde.ca.gov</u>

California Department of Education, Early Learning & Care Division /Quality Improvement Office (QIO)—Spring 2019



Professional learning resources from the Early Learning & Care Division (ELCD) created especially for California's early childhood educator professionals

The <u>Program for Infant Toddler Care (PITC)</u> is CDE's training system for professionals who work with infants and toddlers (birth to age three). Provided by the WestEd Center for Child & Family Studies, PITC seeks to ensure that America's infants get a safe, healthy, emotionally secure and enriching start in life. <u>http://www.pitc.org/</u> Recursos disponibles en Español	THE PROGRAM FOR INFANT/TODOLER CARE
<u>CDE/ECE Faculty Initiative Project</u> aligns and integrates essential content and competencies of key CDE/ELCD materials and initiatives with core early childhood education curriculum of the California Community College and California State University systems. <u>http://www.wested.org/facultyinitiative/</u>	CDE Faculty Initiative Project
California Department of Education Streaming Video Subscription Service is an online streaming video subscription service. Users may now access the companion videos for California's educational resources on one simple platform. Currently, this service offers access to the following videos: Infant/Toddler Learning and Development Foundations, Preschool Learning Foundations, Infant/Toddler Learning and Development Program Guidelines, Preschool Program Guidelines. <u>https://www.cdevideos.org/</u>	
<b>California Preschool Instructional Network (CPIN)</b> provides professional development training and technical assistance to preschool teachers and administrators based on Early Learning & Care Division (ELCD) publications, primarily the California Preschool Learning Foundations (volumes 1, 2, & 3) and the California Preschool Curriculum Framework (volumes 1, 2, & 3), the Preschool English Language Learners (PEL) Guide, Inclusion Works!, and specialized trainings for Transitional Kindergarten (TK) teachers & administrators. <u>http://www.cpin.us/</u> Recursos Disponibles en Español.	
Family Child Care at Its Best provides high-quality education on child development to thousands of licensed and license-exempt family child care providers throughout California. https://humanservices.ucdavis.edu/programs/center- excellence-child-development/family-child-care-its-best- program Recursos Disponibles en Español	FAMILY CHILD CARE AT ITS BEST
<b><u>Child Care Initiative Project (CCIP)</u></b> is offered through local Child Care Resource & Referral (CCR&R) agencies to recruit, train, & retain licensed family child care providers. <u>http://www.rrnetwork.org/ccip_quality</u>	C A L I F O R N I A Child Care Initiative Project
The <u>California Early Childhood Mentor Program</u> provides resources and support to aspiring and experienced teachers and administrators in programs serving children birth to five and before- and after-school programs. <u>http://www.ecementor.org/</u>	California Early Childhood Nortor PROGRAM Working for better child care since 1988
The <b>Desired Results Training and Technical Assistance</b> Project provides training and technical assistance to early childhood professionals in the implementation of the DRDP (2015) system, including assessing children with the Desired Results Developmental Profile © (DRDP) 2015. http://www.desiredresults.us Disponible en Español	DRDP (2015) Atoriganut Carlos to A for the second and the second a



Professional learning resources from the Early Learning & Care Division (ELCD) created especially for California's early childhood educator professionals

<b>California Screening Network</b> (NEW!) Now being developed to create an online community of practice to bring together representatives who are administering developmental screenings for young children so that screeners can network, share information, and deepen expertise.	
The <u>California School-Age Consortium (CalSAC)</u> mission is to enhance the performance of California out- of-school programs by building connections, competence, and community. <u>http://www.calsac.org/</u>	R
Child Development Training Consortium (CDTC) provides financial & technical assistance to students and professionals in early care and education field. The CDTC website includes the Training Portal for Professional Development that allows users to locate early childhood trainings across the state; the Mapping Tool which enables training systems to map their course content to the <i>California Early Childhood Educator Competencies</i> ; and the Curriculum Alignment Project (CAP) that establishes an alignment of required core coursework for ECE degrees. Additionally, the website houses information about California's <i>Professional Growth Matrix</i> and a list of Professional Growth Advisors.	
The <u>California Inclusion and Behavior Consultation (CIBC) Network</u> is a professional development resource that includes on-site consultation, reflective practice conversations, and resources regarding challenging behavior and special needs. Programs may contact CIBC for help with strategies, local resources, or request to meet with a CIBC consultant who can give support and strategies to help create a high-quality inclusion experience. https://www.cibc-ca.org/wp/	California Jochanne Ballevier Consultation
Beginning Together: Caring for Young Children with Disabilities or other Special Needs in Inclusive Settings is a PITC professional development training designed teach infant & toddler care professionals how to create high quality programs that fully include babies and toddlers with disabilities or other special needs and their families in regular infant-toddler programs. https://www.cainclusion.org/bt/	Pregiuming Gagether
The <u>California Collaborative on the Social and Emotional Foundations for</u> <u>Early Learning (CA CSEFEL)</u> connects early childhood programs with trainers and coaches who are experts in the CA CSEFEL Teaching Pyramid Framework. This tiered approach of evidence-based practices promotes healthy social-emotional development in young children (birth to 5 years old). Teachers and administrators learn intervention strategies that effectively support positive individual behaviors of young children in group care settings. <u>https://cainclusion.org/camap/map-project-resources/california-collaborative-on-the- social-emotional-foundations-for-early-learning/</u>	CREATE Training When your from the second s



Professional learning resources from the Early Learning & Care Division (ELCD) created especially for California's early childhood educator professionals

### **Resources Available Online Only**

All About Young Children provides family-focused, multimedia products aimed at families, describing the California infant/toddler and preschool foundations. Website information is available in eight language: English, Spanish, Tagalog, Mandarin, Cantonese, Russian, Vietnamese, and Hmong. Disponibles en Español <u>https://allaboutyoungchildren.org/</u>	All About Young Children
California Early Childhood Online (CECO) offers free online overview modules covering key CDE publications and resources, and other state-approved content. Each overview module is between 1 and 4 hours, and provides basic overviews of the Foundations, Frameworks, Desired Results, Preschool Program Guidelines, Healthy and Active Preschoolers, California CSEFEL, Strengthening Families, and the 3R's of Early Childhood. Registered participants receive certificates upon successful completion of each module. https://www.caearlychildhoodonline.org/	CO
California Early Childhood Educator Competencies Videos are a set of 13 video clips found on the CDE website cover highlights from each of the competency areas and include commentary from content experts from the field. <u>https://www.cde.ca.gov/sp/cd/re/ececomps.asp</u>	
<b>CompSAT-Competencies Self-Assessment Tool</b> is an online, professional development website filled with interactive and self-reflective activities that give guidance to early childhood professionals. The website includes videos that highlight research-based guidance from the <i>California Early Childhood Educator Competencies</i> . <u>http://ececompsat.org/index.html</u>	CompSAT
MAP TO INCLUSION & BELONGING MAKING ACCESS POSSIBLE (MAP) develops materials and serves as a clearinghouse of resources and information for individuals, organizations, and child care providers about inclusive practices, including current information on successful state and local initiatives. <u>http://www.CAinclusion.org/camap</u>	Section of the sectio

For more information about these resources, contact:

#### Laura Bridges Newhouse

Child Development Consultant Early Learning and Care Division, Quality Improvement Office. 1430 N Street, Sacramento, CA 95814 Email: <u>lbridgesnewhouse@cde.ca.gov</u> Phone: 916-323-134

#### Desired Results Resources Order Form

	Title		Quantity	Price	Total
	DVDs				
Getting to Kno	w You Through	Observation DVD <sup>1</sup>		\$12.00	\$
	Child Grow DVD			\$12.00	\$
	Mini Measu	res			
DRDP. (2015) P	<sup>o</sup> S view Mini Me	asures in Color		\$15.00	\$
DRDP. (2015) ]	IT view Mini Me	asures in Color		\$15.00	\$
DRDP-K. (2015	) Mini Measures	s in Color		\$15.00	\$
				Subtotal	\$
			Shipping	& Handling	\$
				(see chart)	
				TOTAL	\$
			Payment /	Nethod (no d	credit cards)
Ching:			Check		
	ng & Handling (		Purcho	ase Order	
Standard UPS	1-3 weeks	\$0 \$20 mars and an	(For o	rders \$50 or	more)
Rush Delivery	UPS 2-Day	\$20 per order		•	,
via UPS	UPS overnight	\$30 per order			

#### Shipping Information (Physical Addresses only, No P.O. Boxes)

Name:

Address (No P.O. Box):\_\_\_\_\_

City, State, Zip Code:\_\_\_\_\_

Telephone number: \_\_\_\_\_

E-mail address:

Mail order form with check payable to WestEd for **Total Amount Due** to:

#### WestEd DRTTA Attn: Resource Order 333 N. Lantana St. Suite 277 Camarillo, CA 93010 1-800-770-6339 Fax: 805-465-4444

<sup>&</sup>lt;sup>1</sup> To order the Getting to Know you Through Observation DVD by credit card, please visit <u>http://www.wested.org/resources/getting-to-know-you-through-observation/</u>

#### Desired Results Resources Order Form



#### Desired Results System DRDP<sup>©</sup> Self-Study Checklist for Classroom/Family Child Care Home Network Staff

Program Start	Month 2	Month 3	Month 4	Month 5	Month 6
<ul> <li>Begin to record o anecdotal record documentation to DRDP<sup>©</sup></li> <li>Set up children's for organizing ob samples and oth evidence and do</li> <li>Complete the firs</li> </ul>	Is, photos, and o complete the portfolio system oservations, work er forms of cumentation t DRDP <sup>©</sup> on each days of enrollment Environment r classroom or	<ul> <li>Complete Child's         <ul> <li>Developmental             Progress form</li> <li>Conduct parent             conferences</li> <li>Compile DRDP<sup>®</sup>             Group Data             Summary by             classroom/ FCC             home</li> <li>Analyze DRDP<sup>®</sup>             data to inform             individual,             classroom, and             group planning</li> </ul> </li> </ul>	<ul> <li>Continue to gather evidence and documentation</li> <li>Implement ERS actions steps.</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>	<ul> <li>Continue to gather evidence and documentation</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>	<ul> <li>Continue to gather evidence and documentation</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>

Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
<ul> <li>Continue to gather evidence and documentation</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>	<ul> <li>□Review and</li> <li>Reflect upon gathered</li> <li>evidence and</li> <li>documentation</li> <li>and complete</li> <li>2<sup>nd</sup> DRDP<sup>©</sup> six</li> <li>months after</li> <li>completion of first DRDP<sup>©</sup></li> <li>□ Use results to</li> <li>inform</li> <li>individual,</li> <li>classroom, and</li> <li>group planning</li> </ul>	<ul> <li>Complete Child's         <ul> <li>Developmental             Progress form</li> <li>Conduct Parent             conferences</li> <li>Compile DRDP<sup>®</sup>             (Group Data             Summary by             classroom/             FCC home</li> <li>Use results to             inform             individual,             classroom, and             group planning</li> </ul> </li> </ul>	<ul> <li>Continue to gather observations, anecdotal records, and documentation</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>	<ul> <li>Continue to gather observations, anecdotal records, and documentation</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>	<ul> <li>Continue to gather observations, anecdotal records, and documentation</li> <li>Use results to inform individual, classroom, and group planning</li> </ul>

Visit <u>http://www.desiredresults.us</u> for all forms, resources, and updated information on the Desired Results system.

• Desired Results Developmental Profiles are available in English; Parent Surveys and Child Development Progress forms are available in English, Spanish, Vietnamese, and Mandarin Chinese.

Suggestions for Co	mpleting the DRDP <sup>©</sup>
Know the DRDP <sup>®</sup> contents and make observation notes that will help to complete more than one measure.	►Use time management and review your evidence before the due date of the assessment.
<ul> <li>Observe children daily (indoors and outdoors) , keep running records, journals, work samples, and anecdotal notes.</li> </ul>	<ul> <li>Use simple recording methods. Use a journal for each child. Encourage staff and parents to note observations, anecdotal records, and share photos showing children's progress and growth.</li> </ul>
<ul> <li>Choose a domain to focus on, look for integrated learning opportunities</li> </ul>	<ul> <li>Review and reflect on gathered observations and documentation to inform and complete the DRDP<sup>®</sup>.</li> </ul>

#### Desired Results System (DRDP<sup>©</sup>) Self-Study Checklist for Program/ Agency Administration

Program Start	Month 2	Month 3	Month 4	Month 5	Month 6
<ul> <li>□Train and support collection of evider documentation to of DRDP<sup>®</sup>. Ensure e completed DRDP<sup>®</sup> enrollment</li> <li>Create DRDP Of enroll childrer period in curre of the curre collected evidence documentation</li> <li>□Complete Environ</li> </ul>	ace and complete the ach child has a within 60 days of <b>nline Account,</b> <b>n into new rating</b> <b>ent account</b> staff in set up, of children's e and <i>ment Rating Scale</i> <i>m or Family Child</i>		<ul> <li>Distribute Parent Surveys</li> <li>Complete ERS Summary of Findings for each contract</li> <li>Implement DRDP<sup>®</sup> Summary of Findings action steps</li> <li>Begin Agency Self-Evaluation</li> </ul>	<ul> <li>Compile Group Data Summary for Parent Surveys</li> <li>Complete Parent Survey Summary of Findings</li> <li>Implement ERS actions steps</li> </ul>	<ul> <li>Implement Parent Survey Summary of Findings action steps</li> <li>Optional* - Use Summaries of Findings to complete <u>one- time annual</u> Program Action Plan for each contract (*or in May)</li> </ul>

Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
<ul> <li>□Ensure each child has a second completed DRDP<sup>©</sup> six months after the first completion</li> <li>□Ongoing implementation of action steps</li> <li>□Optional* - Implement Program Action Plan (*If Program Action Plan was completed previous month)</li> </ul>		<ul> <li>Compile 2<sup>nd</sup></li> <li>DRDP<sup>©</sup> Group</li> <li>Data Summary</li> <li>by classrooms</li> <li>/FCC homes</li> <li>Complete Agency</li> <li>CPM/CMR</li> <li>Summary of</li> <li>Findings for each</li> <li>contract</li> <li>Use Summaries of</li> <li>Findings to</li> <li>complete <u>annual</u></li> <li>Program Action</li> <li>Plan for each</li> <li>contract</li> </ul>	<ul> <li>Optional* -Use Summaries of Findings to complete follow up on Program Action Plan for each contract (*If Program Action Plan completed in month 6)</li> <li>Complete Agency Annual Report for each contract</li> </ul>	□Program Action Plan □Environment	□Ongoing implementation of action steps and Program Action Plan

\* Items marked with Optional\* and in italicized text can be completed at several optional times during the year.

Visit <u>http://www.desiredresults.us</u> for all forms, resources, and updated information on the Desired Results system.

#### Tips on Training Staff on the Desired Results System

- Acknowledge and validate program staff's hesitancy and resistance to change. Help them effectively learn how to use the DR tools to improve the quality of care in your program.
- Provide training time for staff to practice observing children's activities and interactions, writing objective anecdotal notes, and reflecting on their observations for rating the DRDP<sup>®</sup>. Use the free online training systems.
- Share that the Desired Results assessment tools are designed to reveal "snapshots" of each child, classroom, and the entire program to adjust and inform instruction to move children forward to meet Desired Results. Each tool identifies unique strengths and areas of improvement.
- Complete the DRDP<sup>©</sup> two times annually. Effective education and care professionals are already observing, gathering evidence and documentation to demonstrate children's knowledge and skills.
- ▶Post information about DRDP measures, and developmental domains around classrooms or in staff meeting rooms so that the staff can become familiar with them, at a glance and over time.

### September 2019

Mon	Tues	Wed	Thurs	Fri
2	3	4	5	6
9	10	11	12	13
16	17	18	19	20
23	24	25	26	27
30				

### **October 2019**

Mon	Tues	Wed	Thurs	Fri
	1	2	3	4
7	8	9	10	11
14	15	16	17	18
21	22	23	24	25
28	29	30	31	

# November 2019

Mon	Tues	Wed	Thurs	Fri
				1
4	5	6	7	8
11	12	13	14	15
18	19	20	21	22
25	26	27	38	29

### December 2019

Mon	Tues	Wed	Thurs	Fri
2	3	4	5	6
9	10	11	12	13
16	17	18	19	20
23	24	25	26	27
30	31			

# January 2020

Mon	Tues	Wed	Thurs	Fri
		1	2	Fri 3
6	7	8	9	10
13	14	15	16	17
20	21	22	23	24
27	28	29	30	31

# February 2020

Mon	Tues	Wed	Thurs	Fri	
Mon 3	4	Wed 5	6	Fri 7	
10	11	12	13	14	
17	18	19	20	21	
24	25	26	27	28	

### March 2020

Tues 3	Wed 4	Thurs 5	Fri 6
10	11	12	13
17	18	19	20
24	25	26	27
31			
	24	17     18       24     25	17     18     19       24     25     26

# **April 2020**

Mon	Tues	Wed	Thurs	Fri
		1	Thurs 2	Fri 3
6	7	8	9	10
13	14	15	16	17
20	21	22	23	24
27	28	29	30	

May 2	2020
-------	------

Mon	Tues	Wed	Thurs	Fri
				Fri 1
4	5	6	7	8
•			•	•
	10	10		4.5
11	12	13	14	15
18	19	20	21	22
25	26	27	28	29
		<b>_</b>		